

Strategies to achieve connectivity and convergence

Singapore. February 26, 2007

What do users at the BOP want?

Survey research from 5 Asian countries

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fieldwork by A C Nielsen; funded by IDRC



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Plan of presentation

- Brief methodology
- A look at telecom access and use at the bottom of the pyramid in Developing Asia
- Perceived benefits from direct access
- Where is the next billion and what do they want
- Food for thought



Bottom of the Pyramid defined

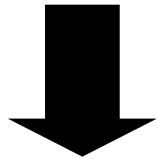
- Many definitions of poverty, here SEC D and E; between ages 18-60

| | Pakistan | India | Sri Lanka | Philippines | Thailand |
|--------------------------------------|----------|-------|-----------|-------------|----------|
| Population (million) | 165 | 1,095 | 20 | 89 | 64 |
| Target population of study (million) | 77* | 260 | 4** | 41 | 15 |



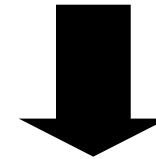
Methodology

Quantitative

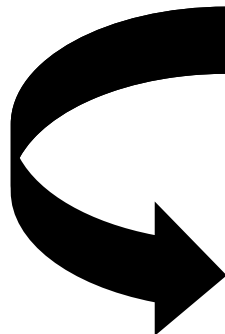


Random sample 8,660 F-to-F interviews; in 5 countries (India 4,000) 50% diary

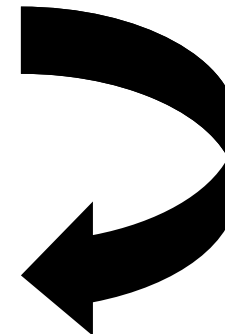
Qualitative



6 Focus Group Discussions per country (30)



Final output



Quantitative sampling logic

- Multi-staged stratified sampling by probability proportionate to size
 - Stratification of cities within state, province etc
 - Geographical ordering of cities, villages
 - PPS selection of cities, villages
- Within PSU
 - Random starting points
 - 10 HH per starting point
 - KISH grid to select respondent in HH



5-country sample

| | South Asia | | Sri Lanka | Southeast Asia | | Total |
|-----------------------------|------------|-------|-----------|----------------|----------|-------|
| | Pakistan | India | | Philippines | Thailand | |
| Top and Mid SEC A, B & C | 685 | 800 | 250 | 120 | 200 | 2,055 |
| BOP SEC D & E | 1,125 | 3,200 | 800 | 980 | 500 | 6,605 |
| Total | 1,810 | 4,000 | 1,050 | 1,100 | 700 | 8,660 |
| Error margin at 95% CI | 3.0% | 1.5% | 3.0% | 3.0% | 7.0% | |



Innovation: diary

- Inaccuracy of recall data
- Dairies
 - Much better than recall for frequently used items
 - Tend to underestimate
- Diaries for 50% of sample for two-week period
 - Placed with > 50% to ensure 50% completion
 - Placed with owners & non-owners
- Calling data captured successfully; expenditure & SMS data not so successful



The diary

| Day | Sunday 1 | Monday 2 | Tuesday 3 | Wednesday 4 | Thursday 5 | Friday 6 | Saturday 7 | Respondent No ----- | For call. Fe | | | | | | | | | | | | | | | | | |
|---|-------------|---|--------------|----------------|---------------|-------------|---------------|------------------------|-----------------|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--|
| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | |
| In / Out | 1 | Incoming | | | | | | | | | | | | | | | | | | | | | | | | |
| | 2 | Outgoing | | | | | | | | | | | | | | | | | | | | | | | | |
| Time | 1 | a.m. | | | | | | | | | | | | | | | | | | | | | | | | |
| | 2 | p.m. | | | | | | | | | | | | | | | | | | | | | | | | |
| Phone type used (SA) | 1 | My own mobile | | | | | | | | | | | | | | | | | | | | | | | | |
| | 2 | Household fixed phone | | | | | | | | | | | | | | | | | | | | | | | | |
| | 3 | Public Pay Phone booth | | | | | | | | | | | | | | | | | | | | | | | | |
| | 4 | Telecommunica tion Centre | | | | | | | | | | | | | | | | | | | | | | | | |
| | 5 | Nena Sela | | | | | | | | | | | | | | | | | | | | | | | | |
| | 6 | Government Post Office | | | | | | | | | | | | | | | | | | | | | | | | |
| | 7 | Agency/Private Post office | | | | | | | | | | | | | | | | | | | | | | | | |
| | 8 | My relatives Friends phone | | | | | | | | | | | | | | | | | | | | | | | | |
| | 9 | Neighbor's phone | | | | | | | | | | | | | | | | | | | | | | | | |
| | 10 | My work place /office phone | | | | | | | | | | | | | | | | | | | | | | | | |
| | 11 | A mobile of another household member | | | | | | | | | | | | | | | | | | | | | | | | |
| Dura- tion of call | 1 | 1 minute or less | | | | | | | | | | | | | | | | | | | | | | | | |
| | 2 | 2 to 3 minutes | | | | | | | | | | | | | | | | | | | | | | | | |
| | 3 | About 5 minutes | | | | | | | | | | | | | | | | | | | | | | | | |
| | 4 | About 10 minutes | | | | | | | | | | | | | | | | | | | | | | | | |
| | 5 | 15 min. or more | | | | | | | | | | | | | | | | | | | | | | | | |
| Main reason for call (SA) | 1 | Business | | | | | | | | | | | | | | | | | | | | | | | | |
| | 2 | Keep in touch - family/ friends | | | | | | | | | | | | | | | | | | | | | | | | |
| | 3 | To check something / Deliver a message | | | | | | | | | | | | | | | | | | | | | | | | |
| Other reason s for call (MA) | 1 | Business | | | | | | | | | | | | | | | | | | | | | | | | |
| | 2 | Keep in touch - family/friends | | | | | | | | | | | | | | | | | | | | | | | | |
| | 3 | To check something / Deliver message | | | | | | | | | | | | | | | | | | | | | | | | |
| | 4 | None | | | | | | | | | | | | | | | | | | | | | | | | |
| Type of call | 1 | Local | | | | | | | | | | | | | | | | | | | | | | | | |
| | 2 | Long distance | | | | | | | | | | | | | | | | | | | | | | | | |
| | 3 | Foreign | | | | | | | | | | | | | | | | | | | | | | | | |
| Call Cost (if paid for call immediately afterwards) | | | | | | | | | | | | | | | | | | | | | | | | | | |



Bottom of the Pyramid
everyone has access, but not
ownership



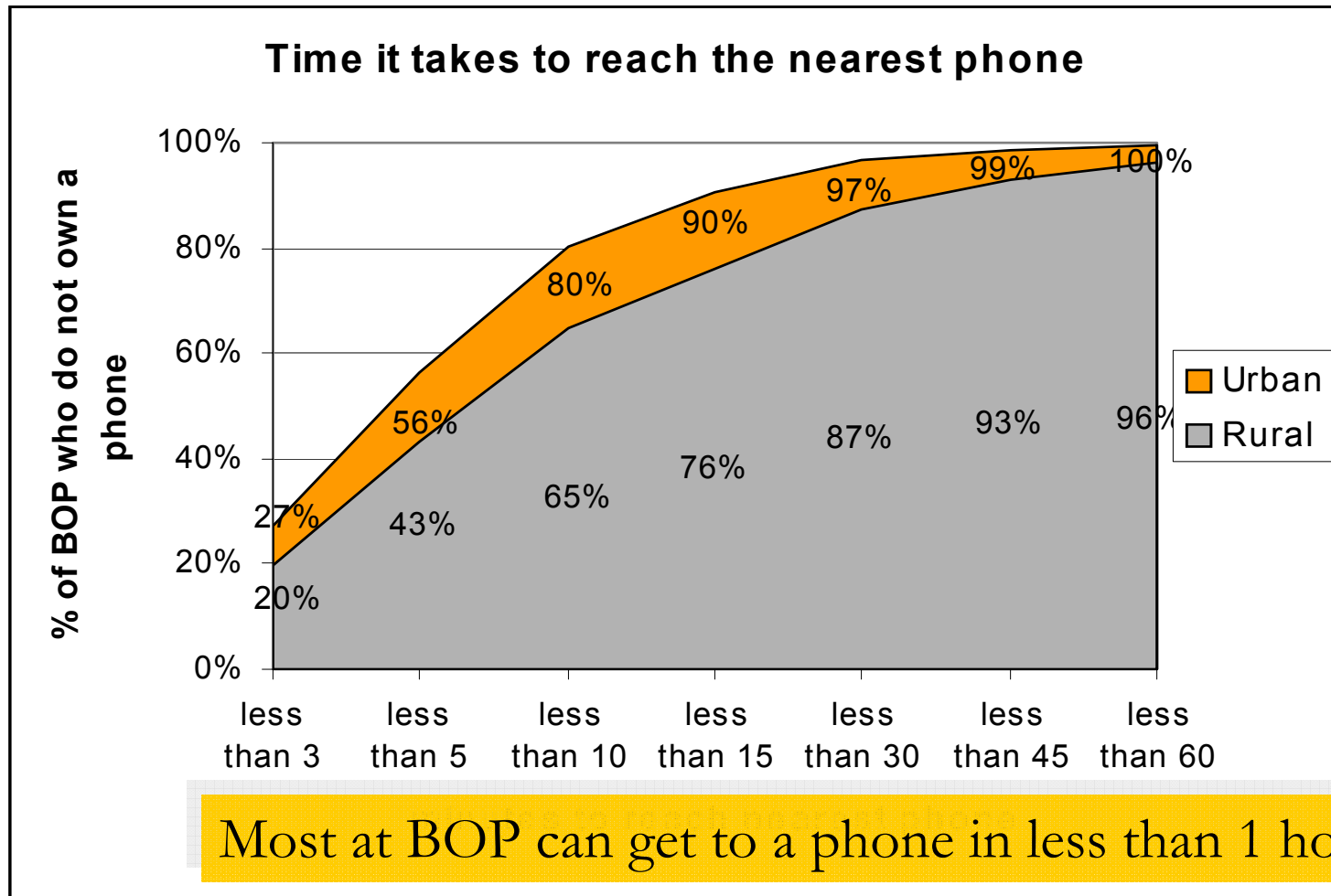
Overall access is very high

- Used phone in the last 3 months

| | South Asia | | South East Asia | | |
|-----------------------------|------------|-------|-----------------|---------|----------|
| | Pakistan | India | Sri Lanka | Philis. | Thailand |
| Used phone in last 3 months | 98% | 94% | 92% | 93% | 95% |

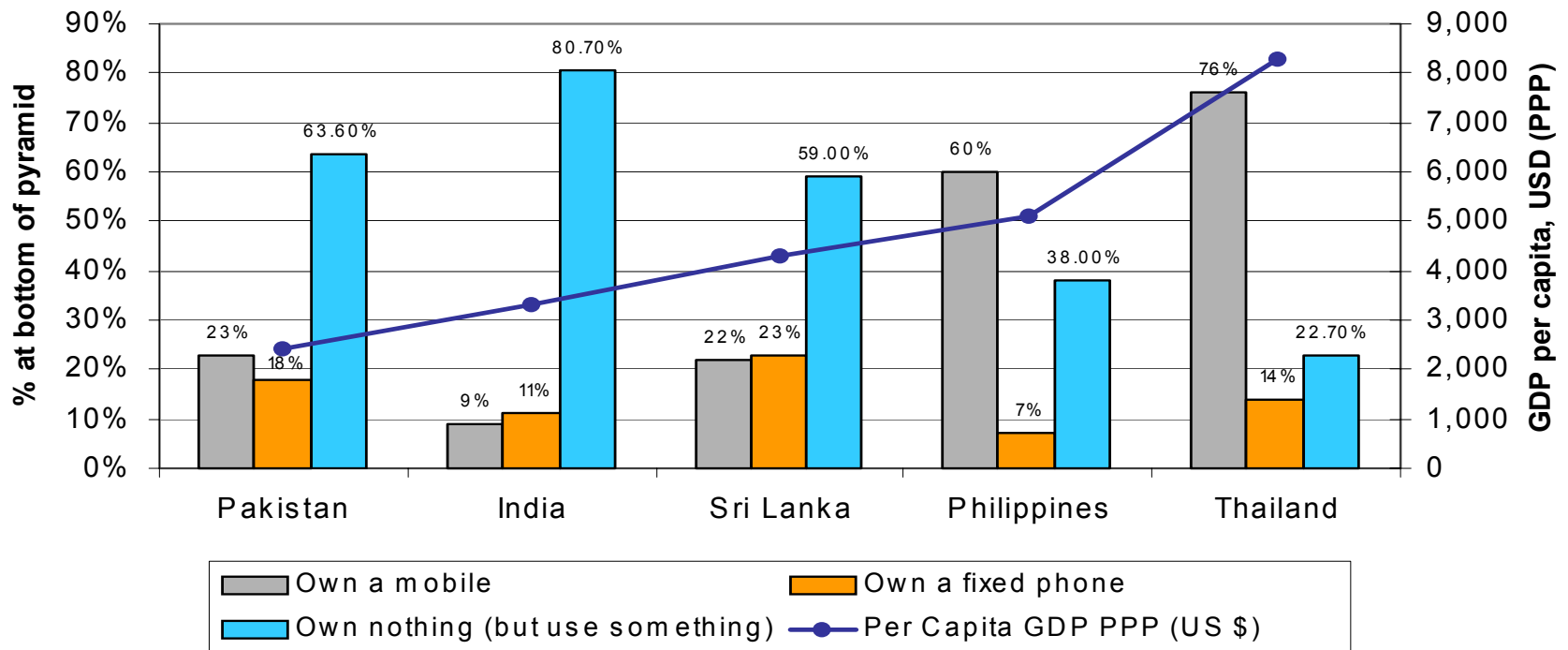


Overall access is very high*



But ownership is low

Ownership and GDP per capita (USD, PPP)



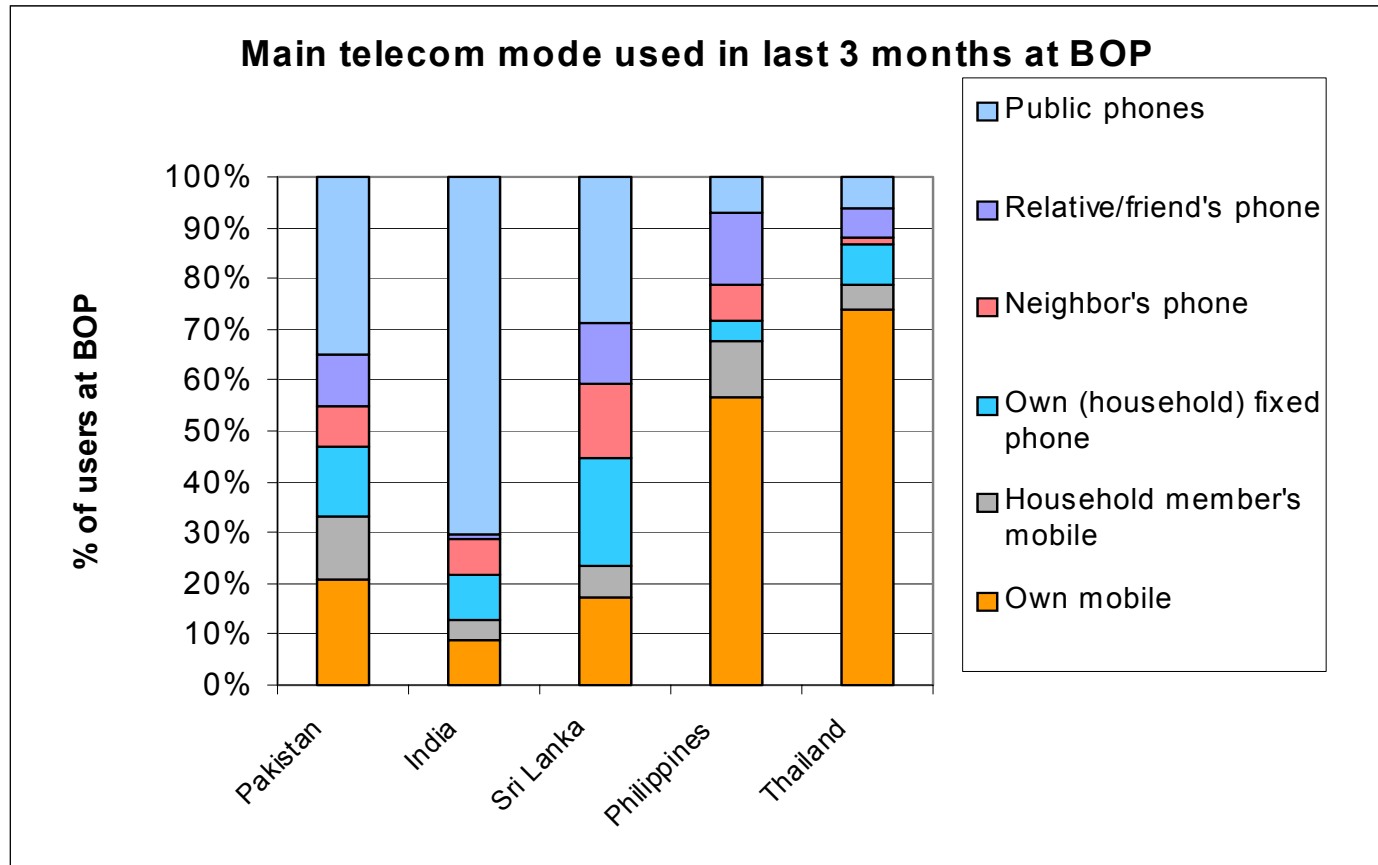
Pakistan India Sri Lanka Philippines Thailand

Total number of phones per 100 population

29.38 13.96 29.10 45.30* 57.80**

Source: National regulatory agencies (mid 2006); * 2005, **2004 [F 4.6 M 8.2; U 32 R 2]

So, mainly use public phones*



In India at BOP over 70% use public phones



Bottom of the Pyramid
some do own phones

20%



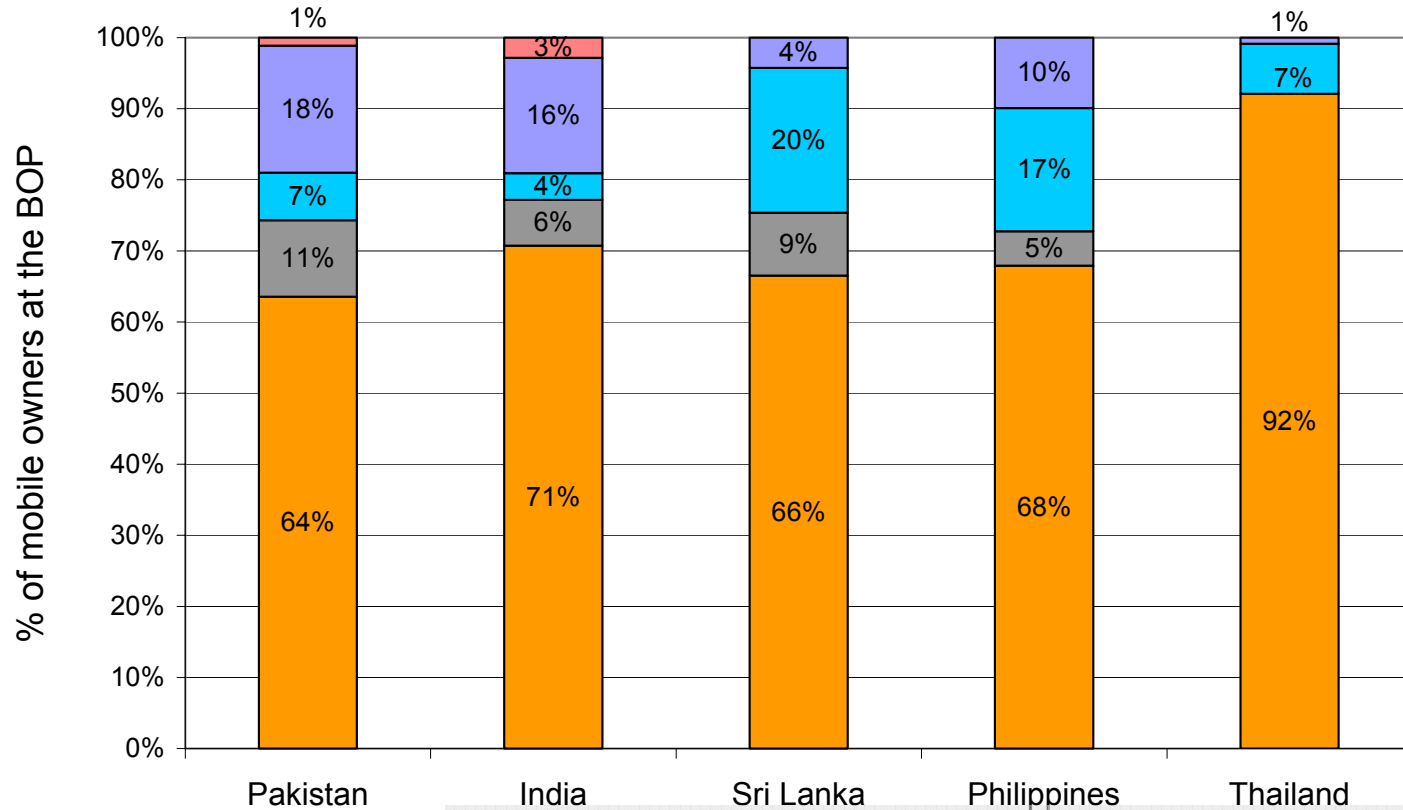
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Why own a (mobile) phone?*

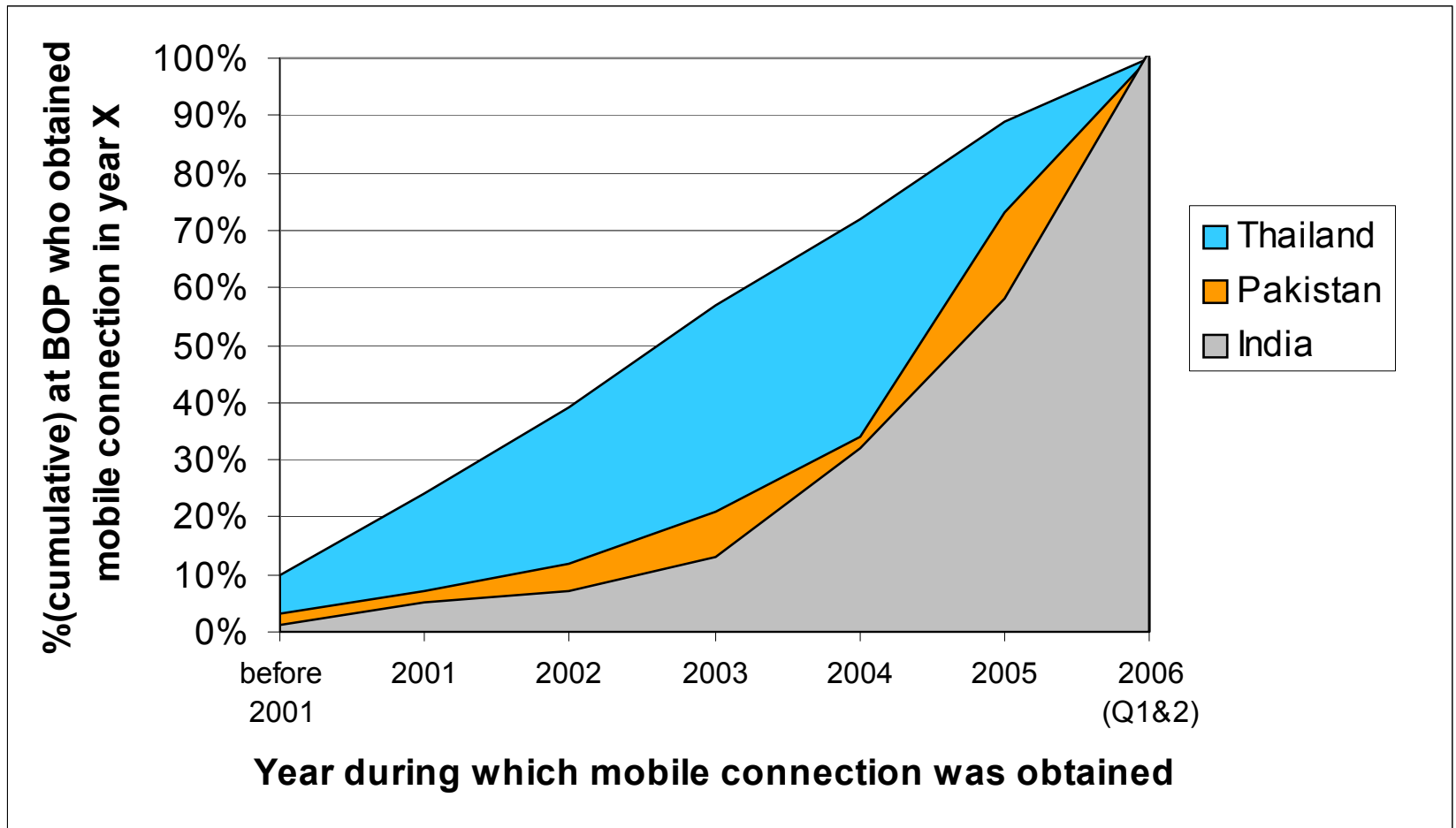
Primary reason for choosing to own a mobile (SEC D & E)



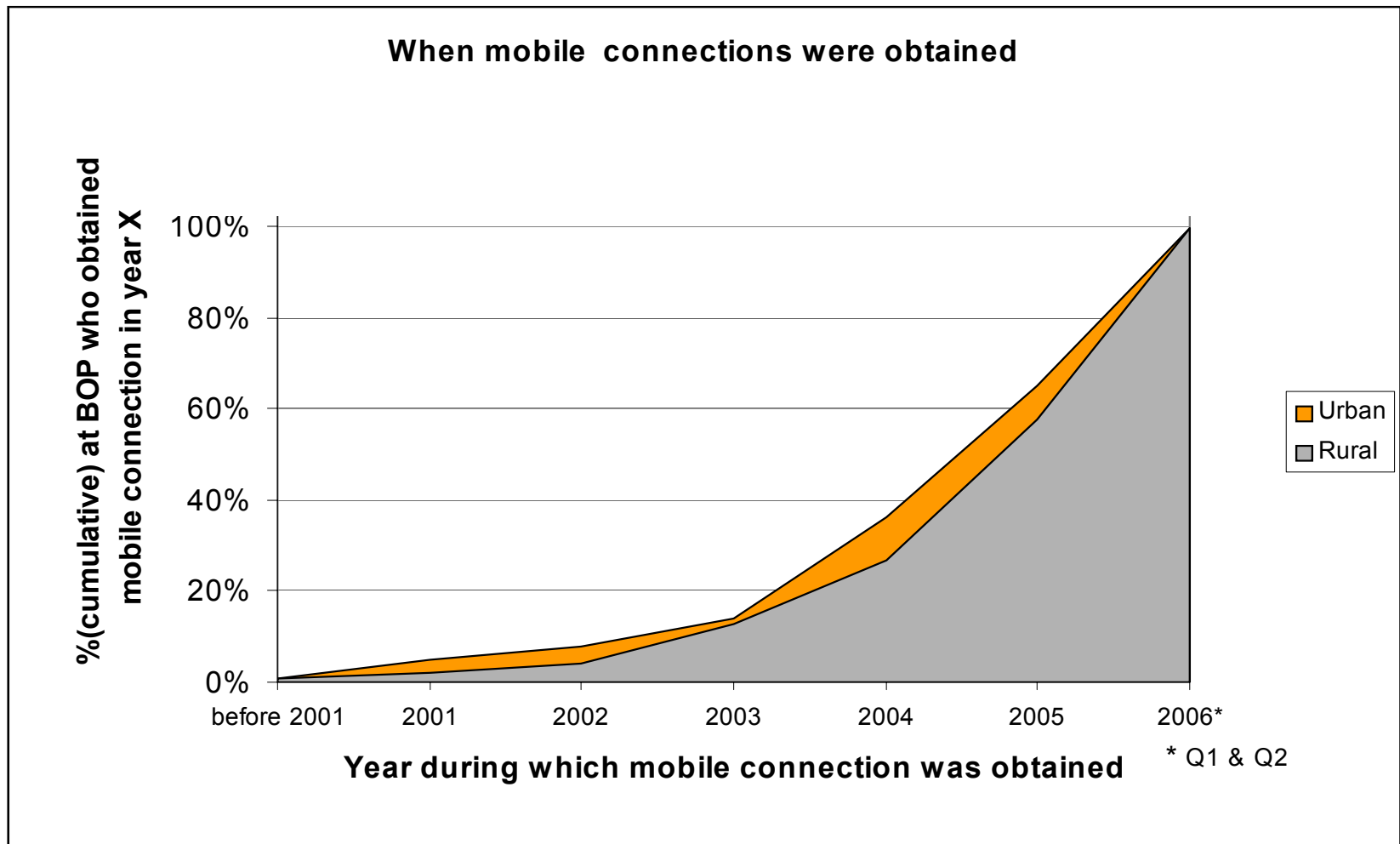
■ Convenience: accessible at any time

Convenience is key; privacy is more of a concern for higher income countries

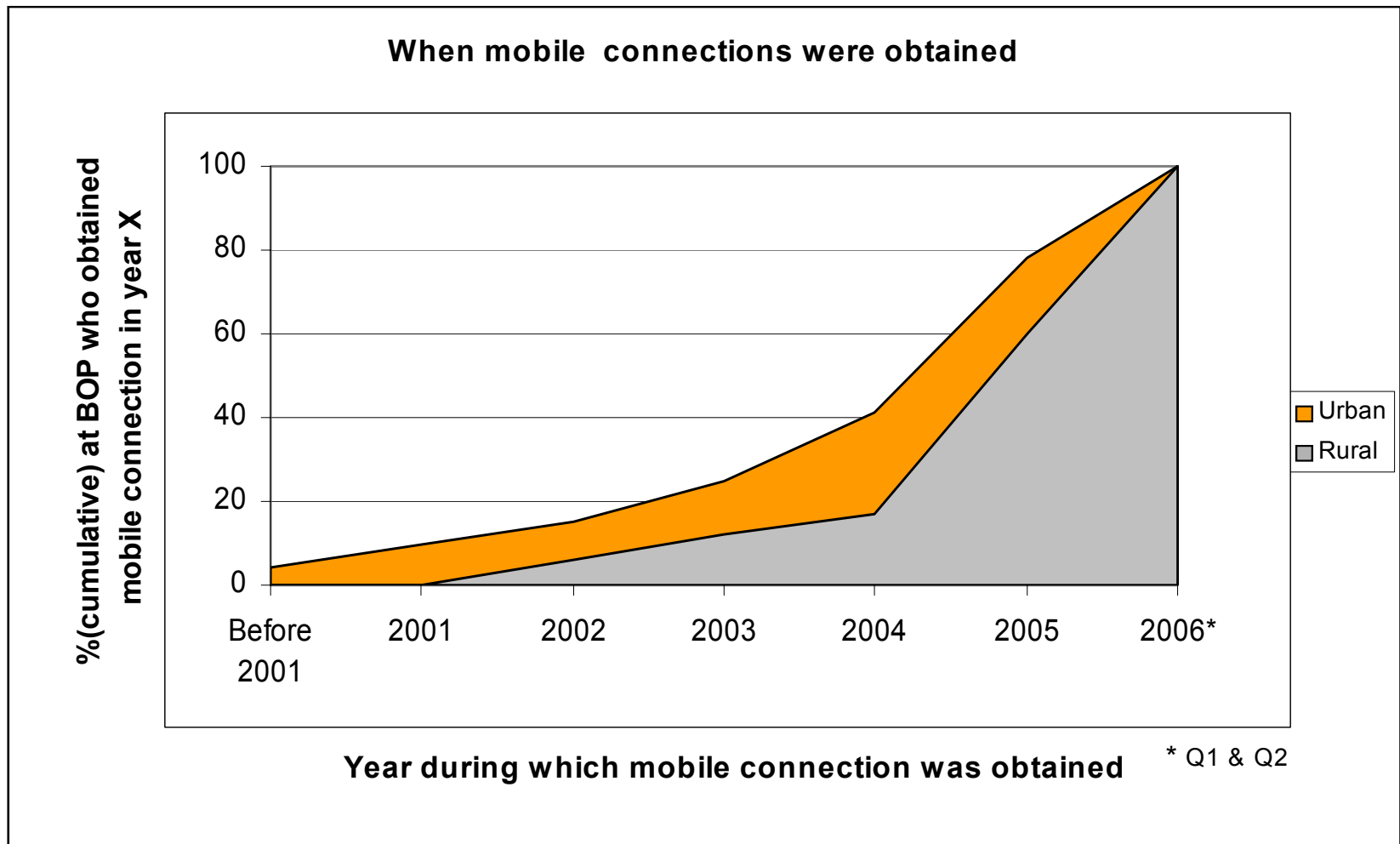
Most are recent owners



India example, rural vs. urban

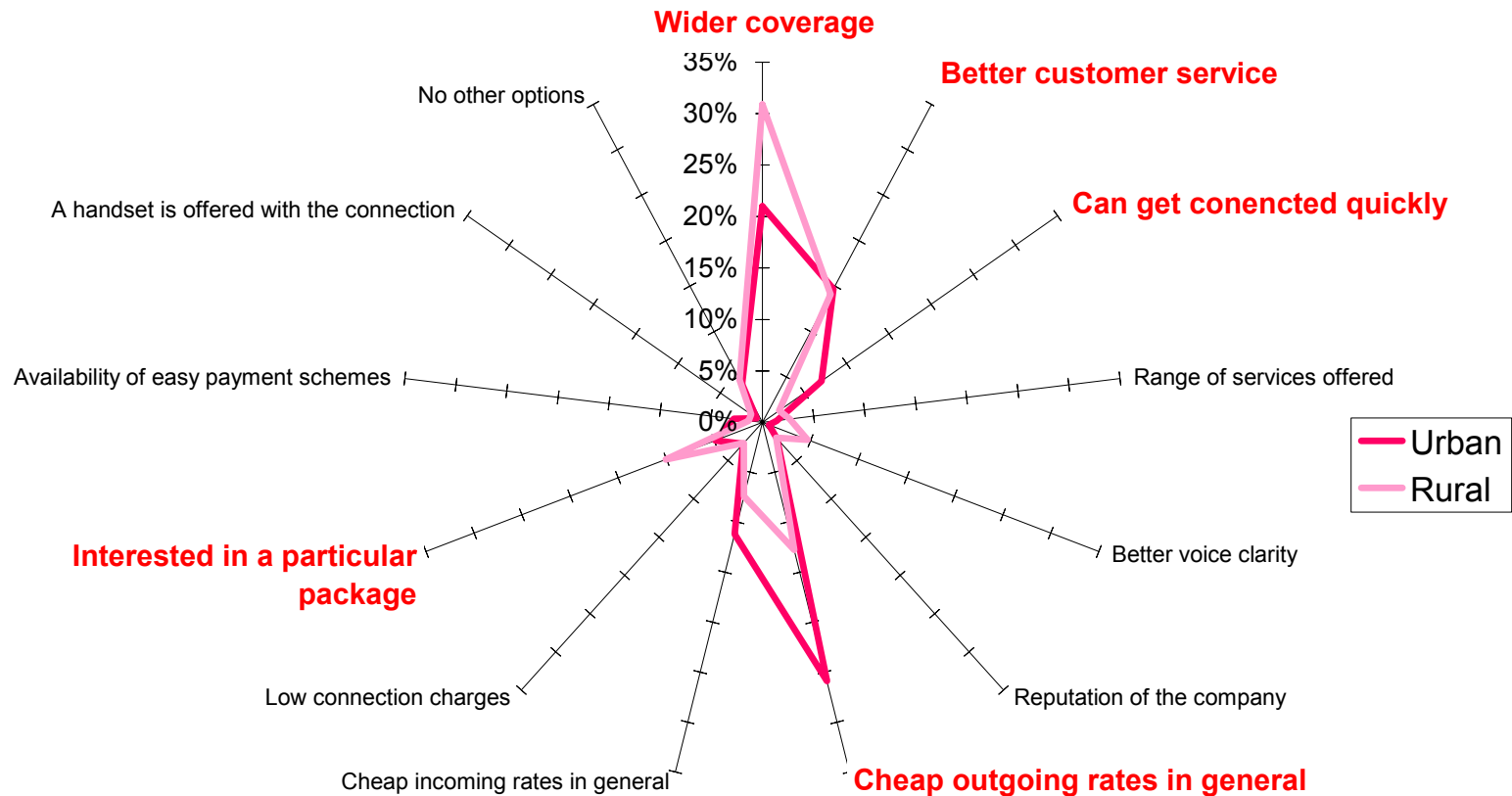


Pakistan example



Coverage more important in rural; tariff in urban (India example)


Reasons for selecting primary mobile service provider:
India (SEC DE)



Bottom of Pyramid value-conscious. strategic.



BOP is prepaid, *mobile**



| | Pakistan | India | Sri Lanka | Philippines | Thailand |
|----------|----------|-------|-----------|-------------|----------|
| Pre Paid | 99% | 95% | 92% | 99% | 96% |

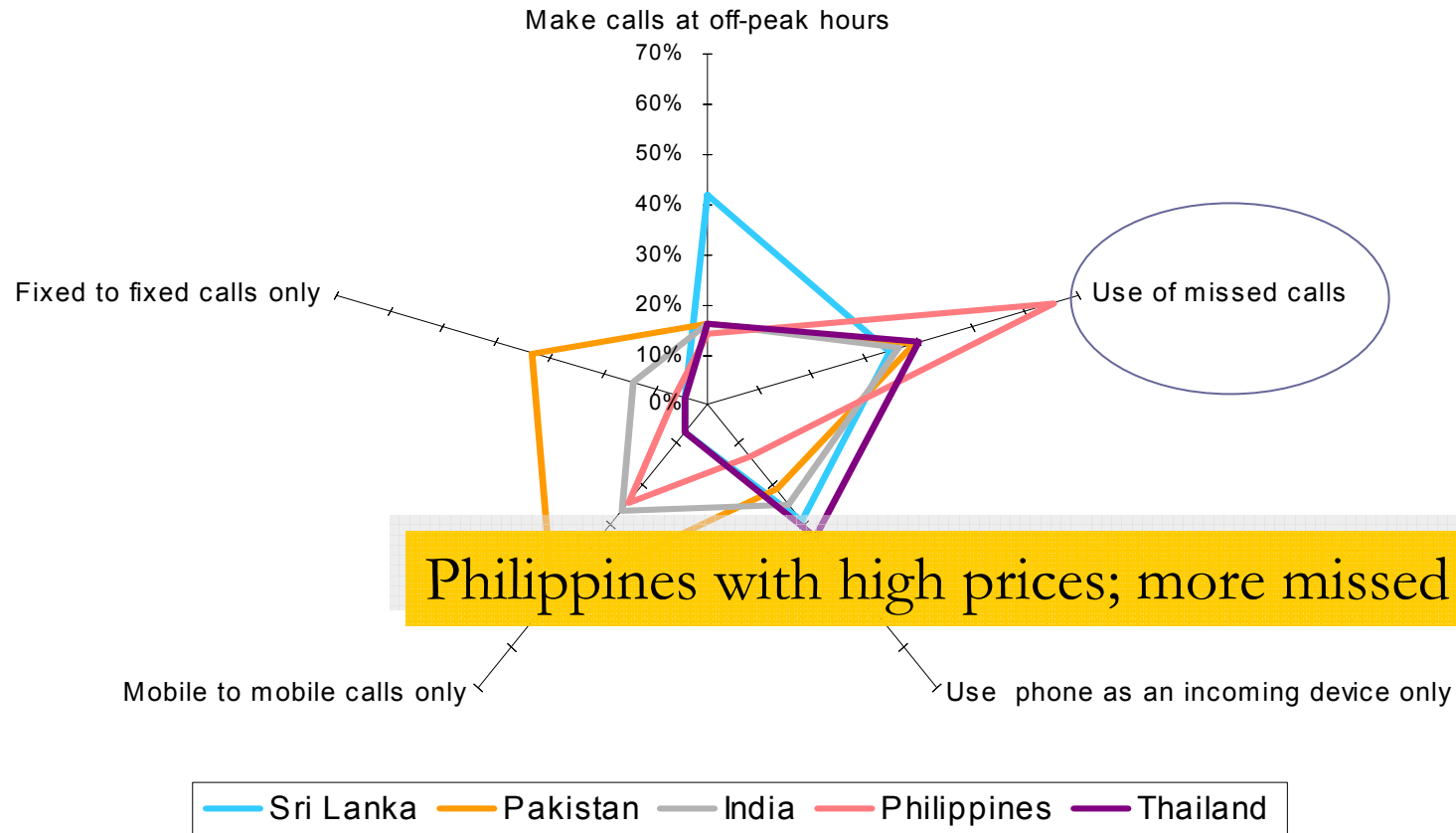
To control expenditure; no monthly rental charge



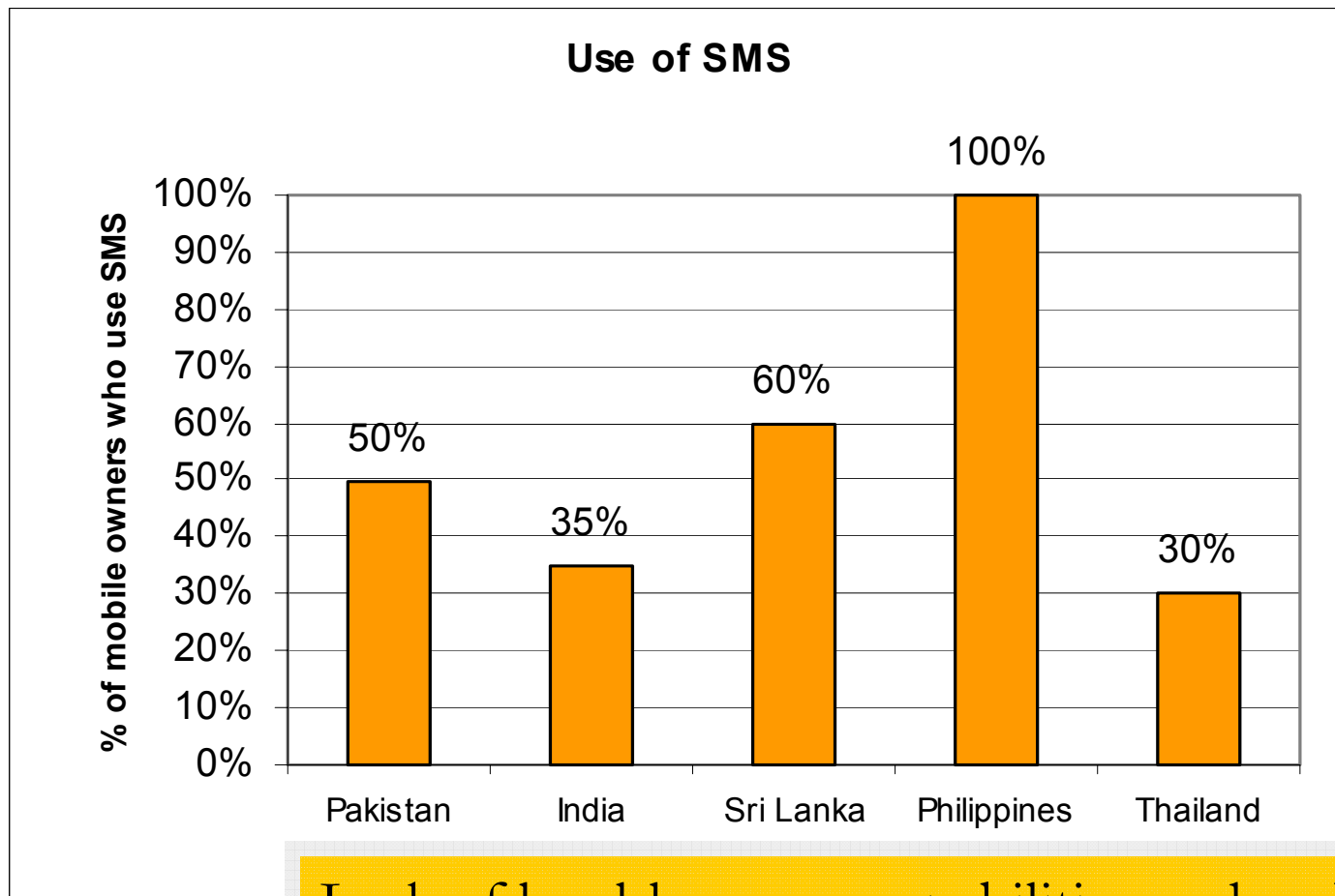
Missed call alert: a universal strategy

(by owners)

Use of 'strategies' to minimise call costs



Philippines: SMS capital of the world*



Lack of local-language capabilities on handsets?
Meaningful information?

Bottom of Pyramid
telephone brings benefits



Economic benefits from direct and indirect access*

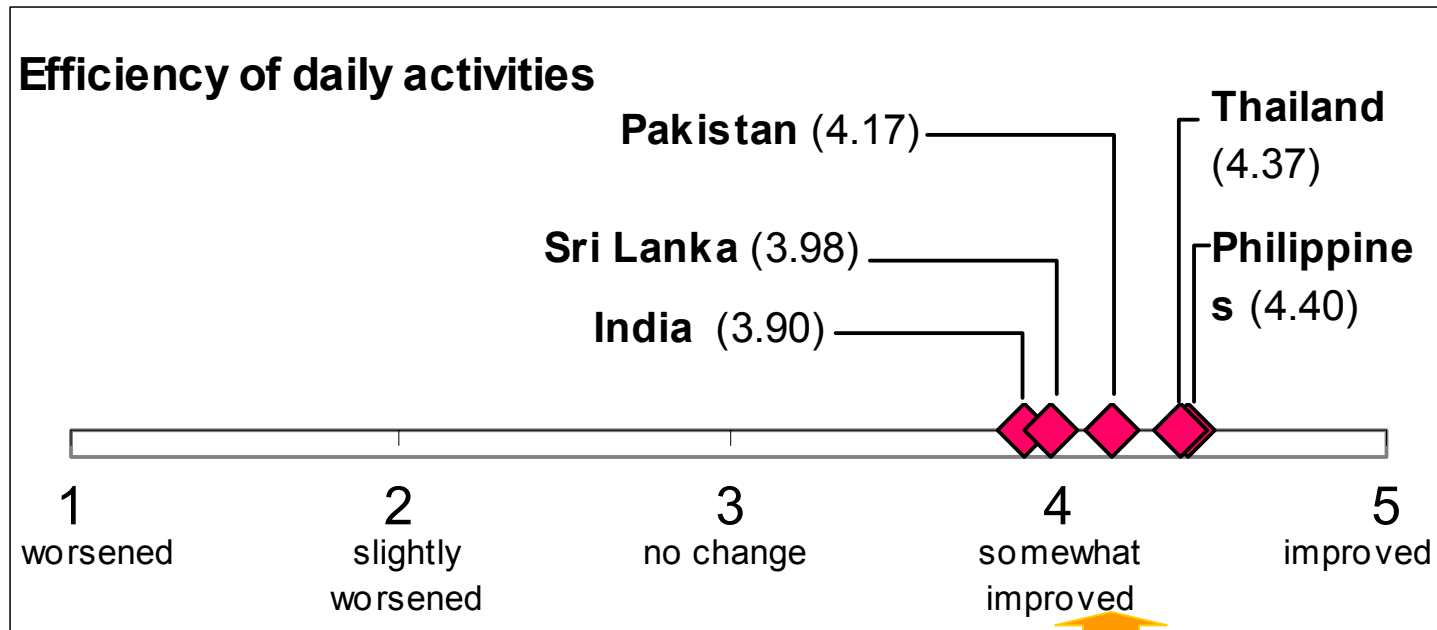
- Income generation through the sale of telecom services; *Grameen model...*
- Indirect
 - Use of a phone by an auto-rickshaw driver
 - Obtaining agricultural price info by farmer
 - Cost savings made by making a call as opposed to taking a bus ride into town

Dr Hans Wijesuriya's speech last night: The impact of direct and indirect access on the economy is tremendous.



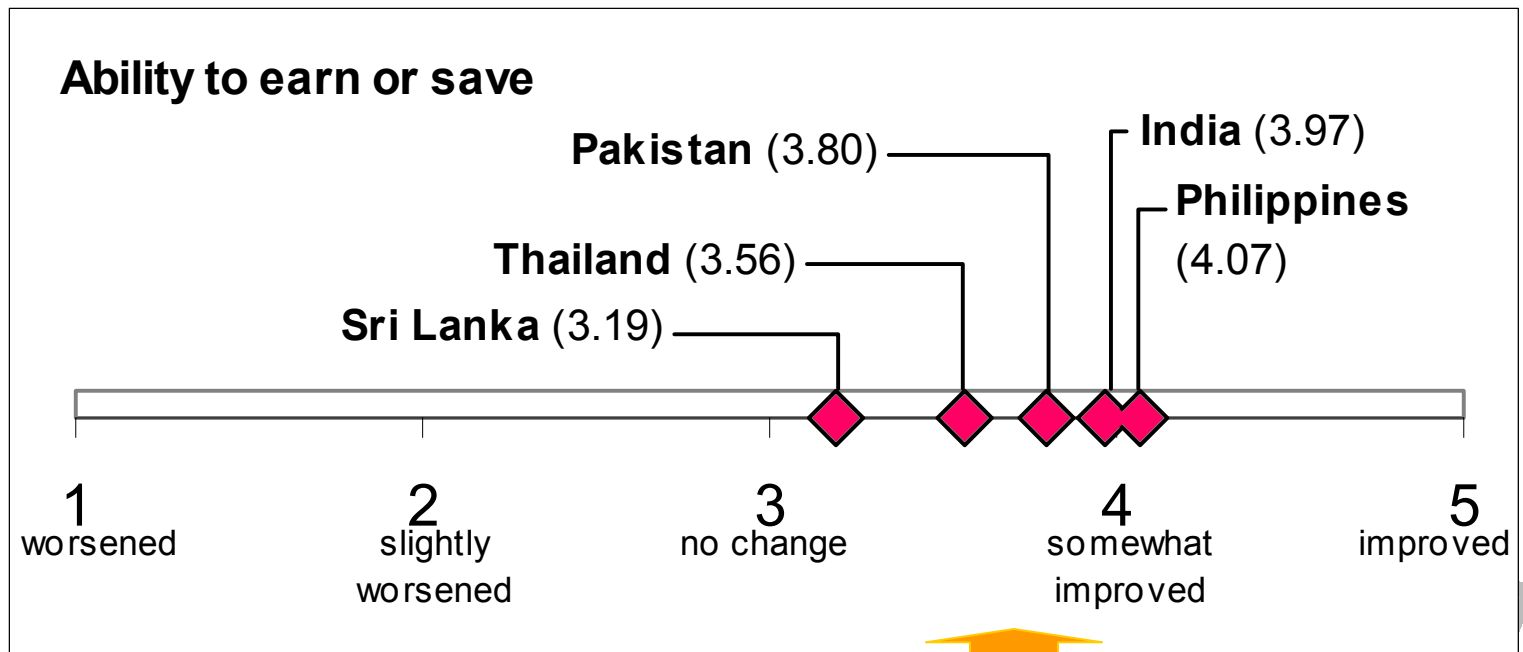
Efficiency of daily activities

- BOP sees the benefit

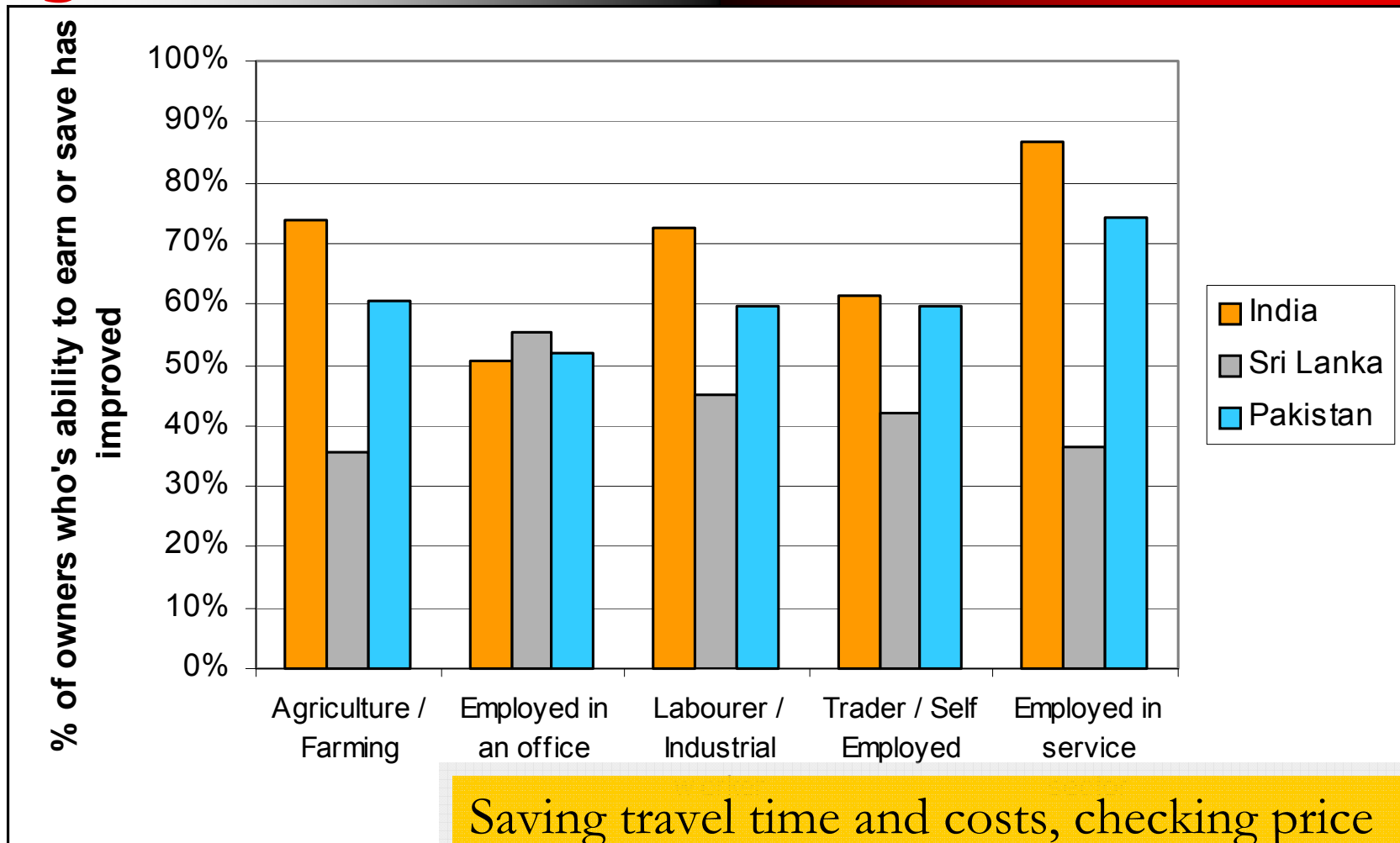


Efficiency → income benefit?

- But, only in India BOP perceives economic benefit
 - Large transactions costs avoided?



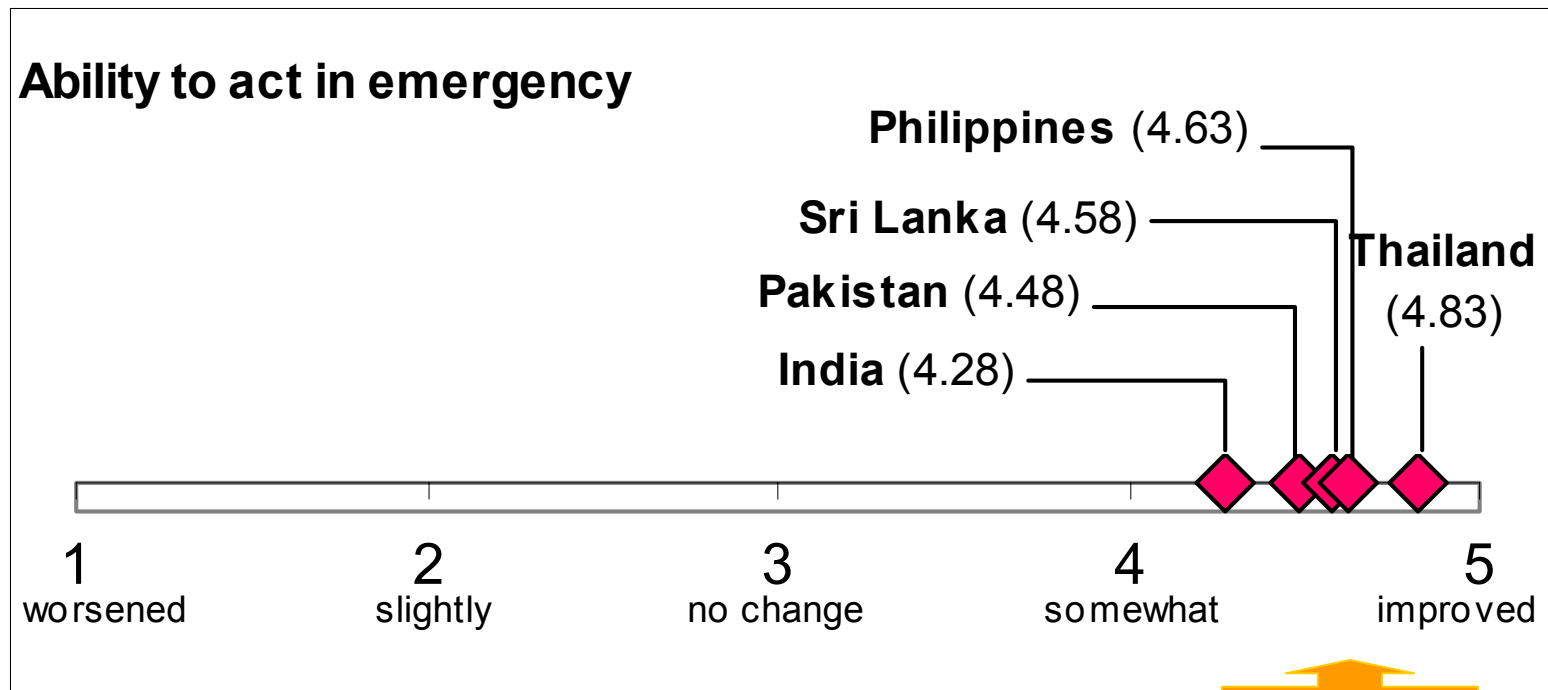
Seen both in services and agriculture



Saving travel time and costs, checking price information, sale of minutes?

But, sense of security is main benefit

- Ability to act in an emergency is key



Bottom of the Pyramid
most don't own phones...

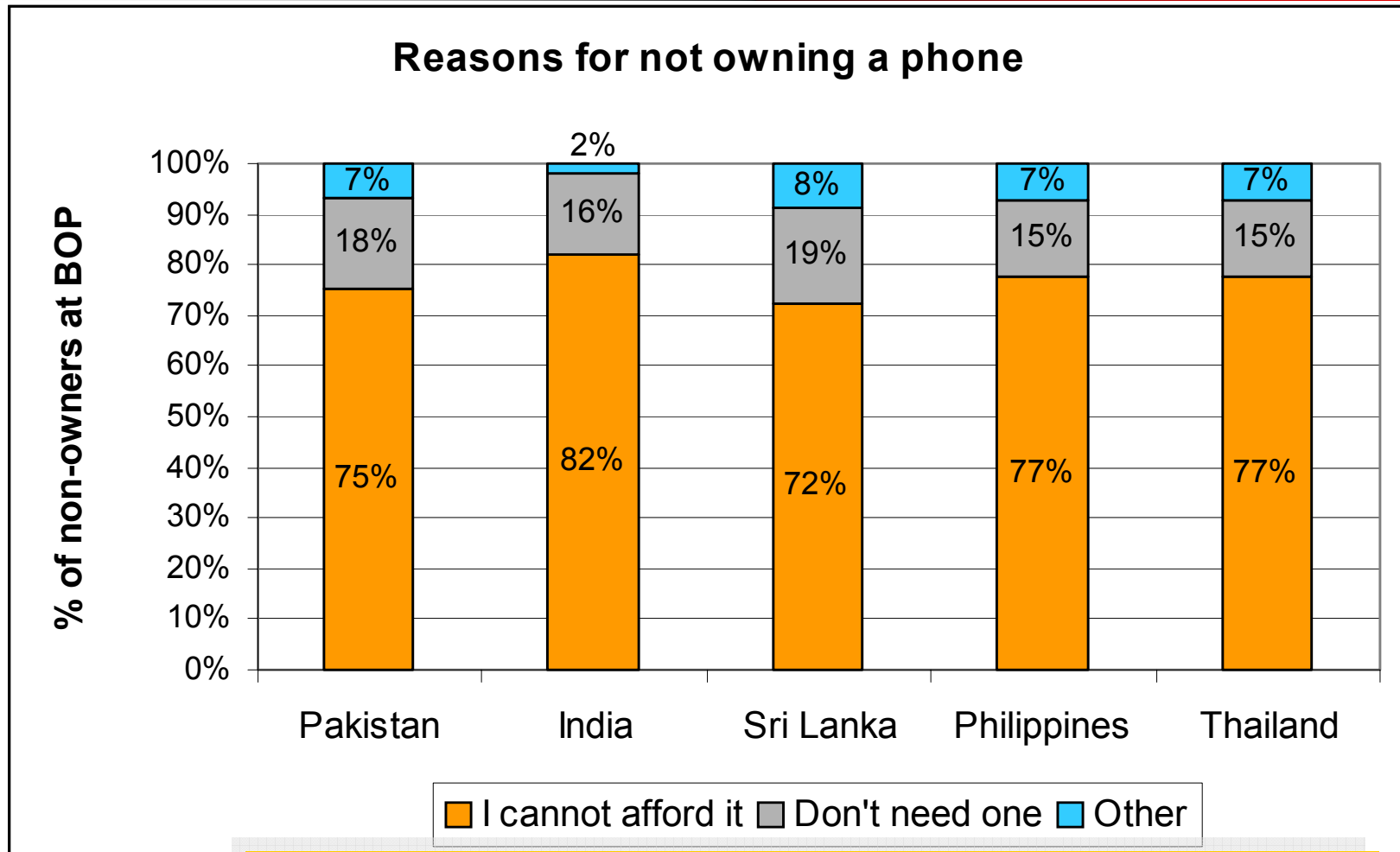
80%



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Why not own a phone?*



Affordability is the key barrier to phone ownership



Next Billion

addressable market goes below
USD100 a month income



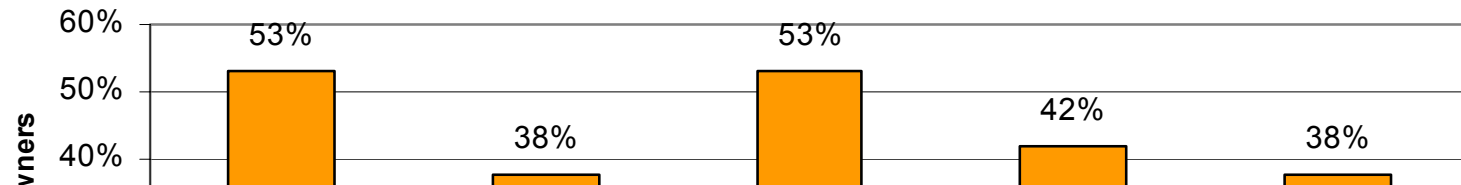
Current

- 2.5 billion phones?
 - 500 million in last 12 months
- General expectation
 - 3 billion by 2008
 - 50% Asia Pacific (including China)



The next billion?*

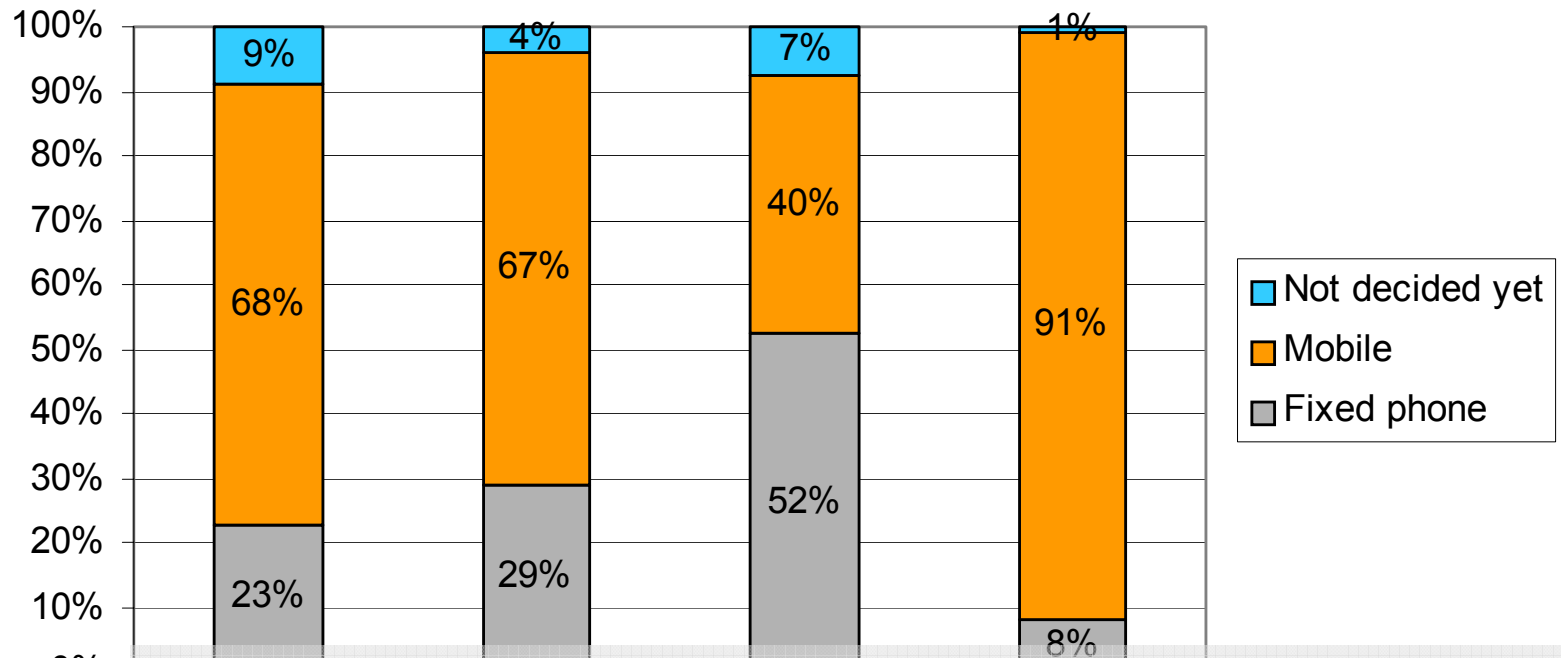
Non-owners who plan to buy a phone in the next two years



| | South Asia | | | South-east Asia | |
|--|------------|-------|-----------|-----------------|----------|
| | Pakistan | India | Sri Lanka | Philippines | Thailand |
| Vertical growth, millions (HH obtaining additional connections) | 4 | 21 | 0.3 | 3 | 0.1 |
| Horizontal growth, millions (non-owners joining market) | 26 | 80 | 1 | 7 | 1 |
| <u>Possible</u> new connections <u>at BOP</u> , millions, next 2 years | 30 | 101 | 1 | 10 | 1 |

Growth mainly mobile*

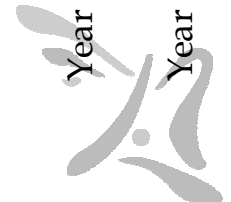
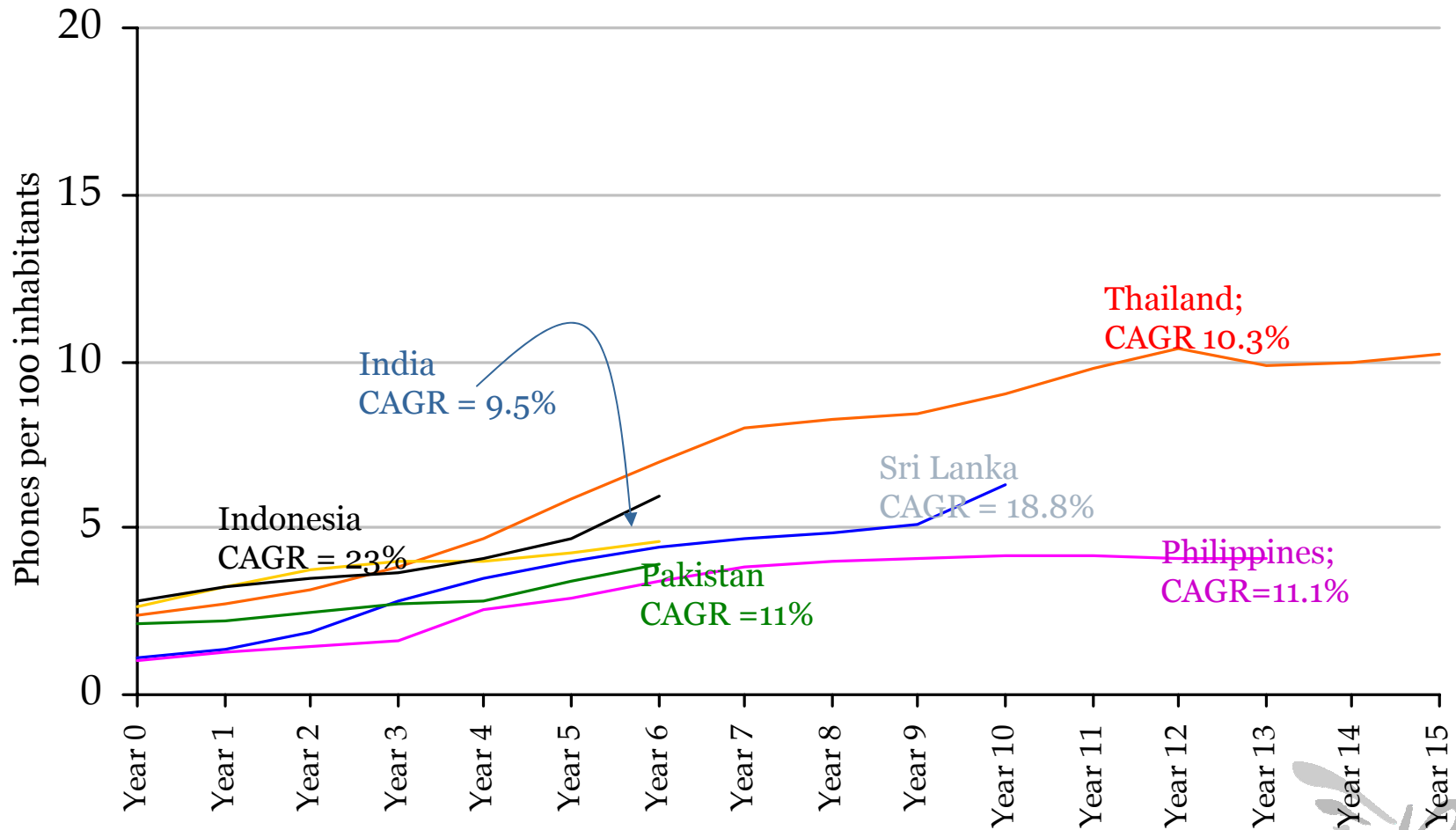
Type of phone prospective owners would buy



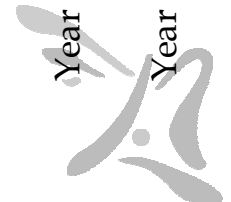
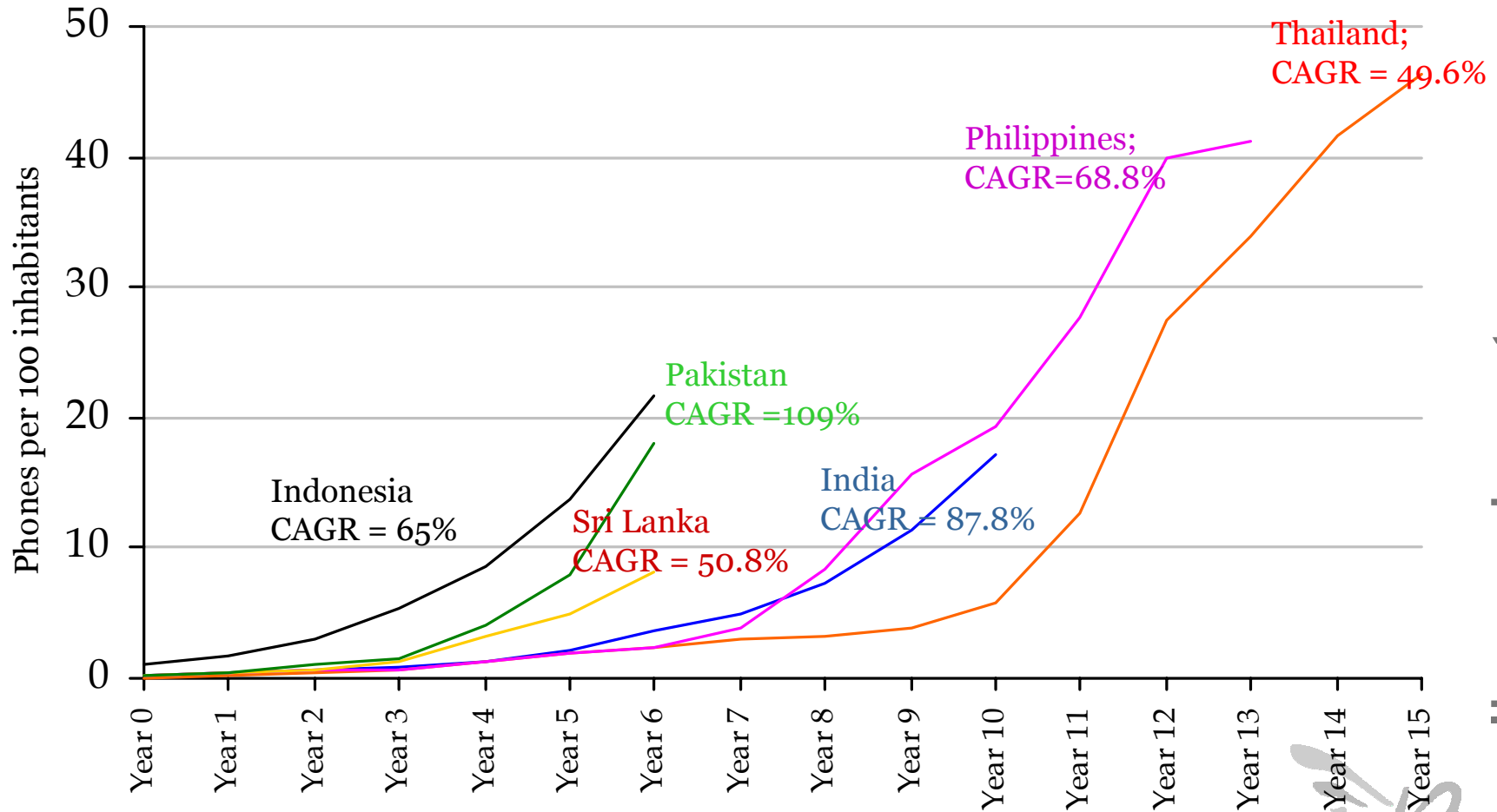
Better value proposition in India (also Phils and Pakistan)?



Fixed phones growth since liberalization



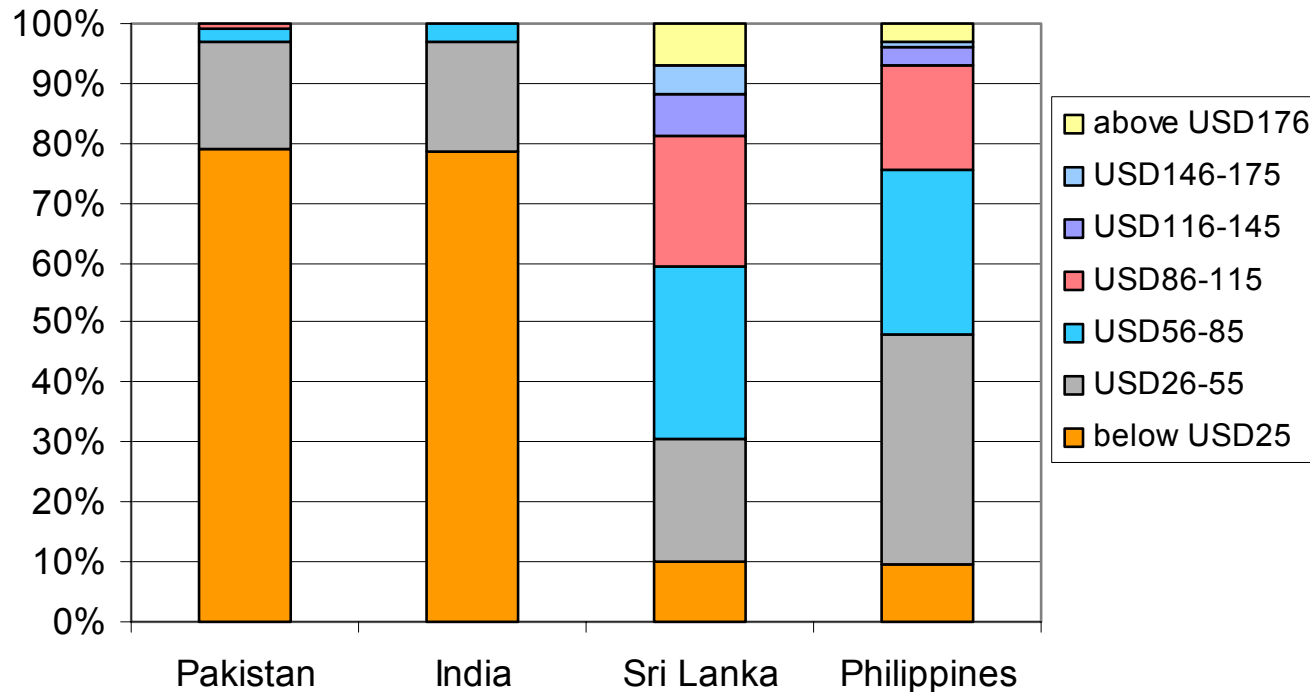
Mobile phone growth since liberalization



Initial cost of getting a phone

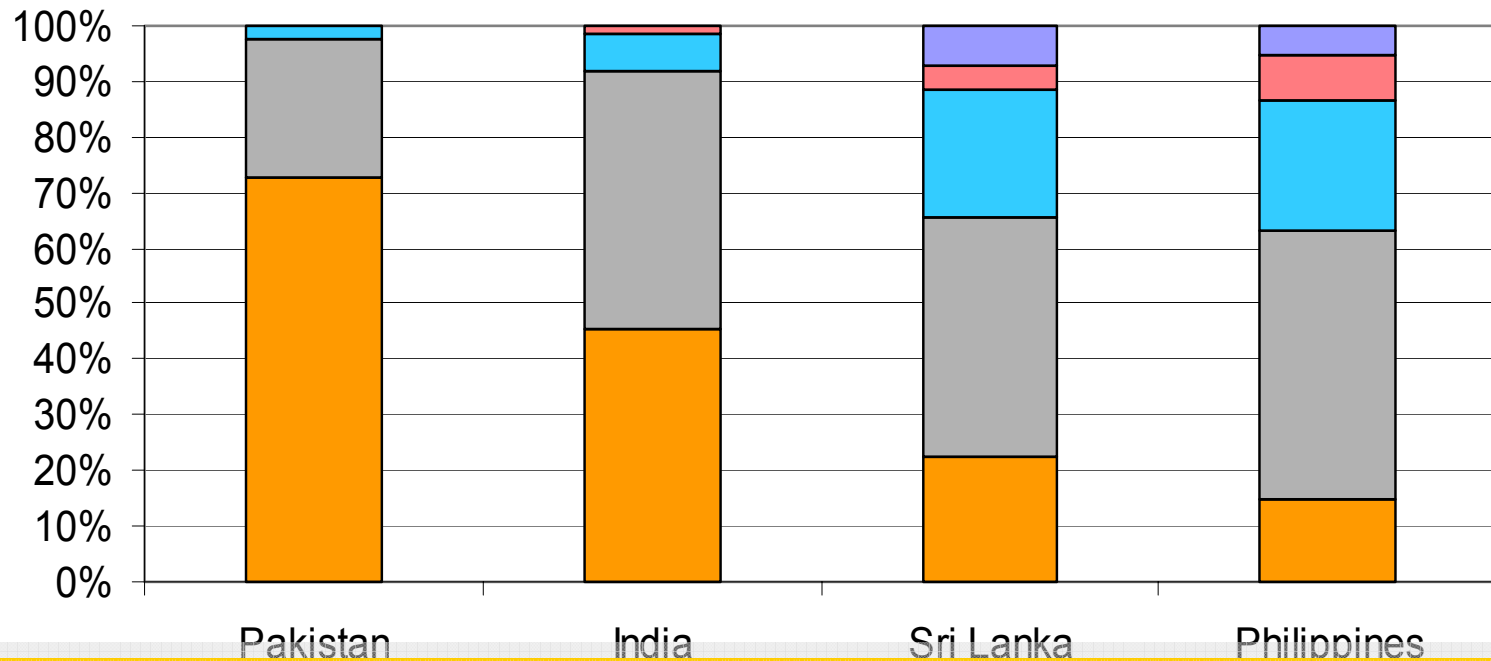
- 80% expect to pay USD 25 for handset

Expected cost of a new phone by non-owners



Need + affordability → Demand*

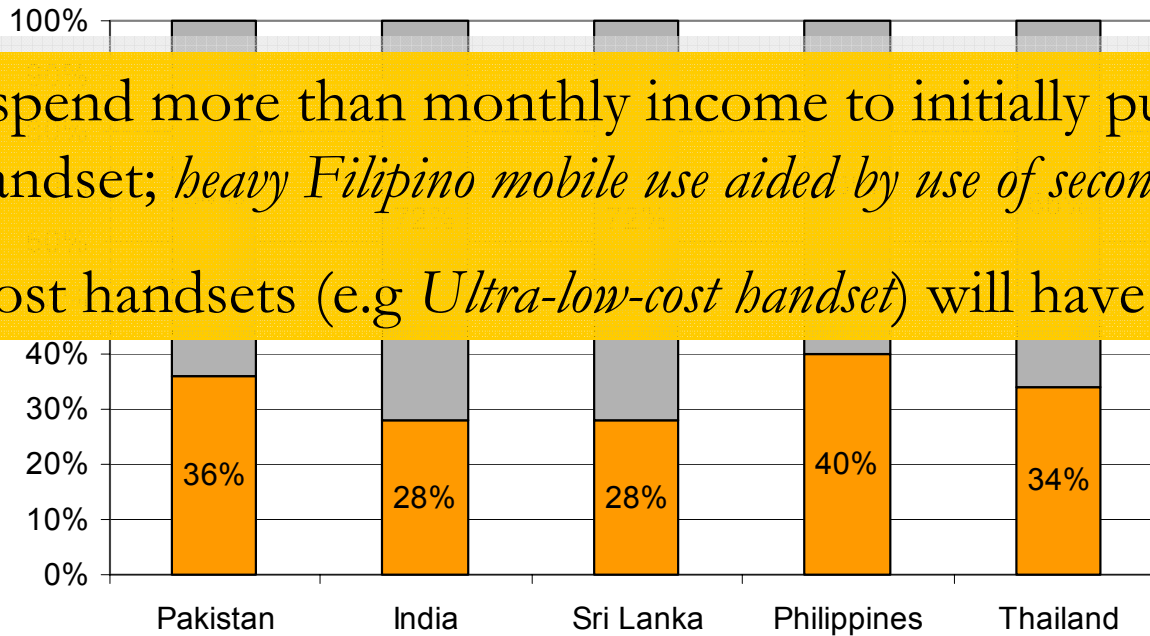
Initial cost that prospective owner can afford



Almost 45% willing to put down USD 10. Initial cost do not match affordability; the mismatch between need and affordability has to be addressed.

Second-hand phones?*

Use of second-hand mobile handsets



Many spend more than monthly income to initially purchase brand-new handset; *heavy Filipino mobile use aided by use of second-hand phones?*

Low-cost handsets (e.g *Ultra-low-cost handset*) will have good potential

Pakistan India Sri Lanka Philippines Thailand

Second-hand

45

37

54

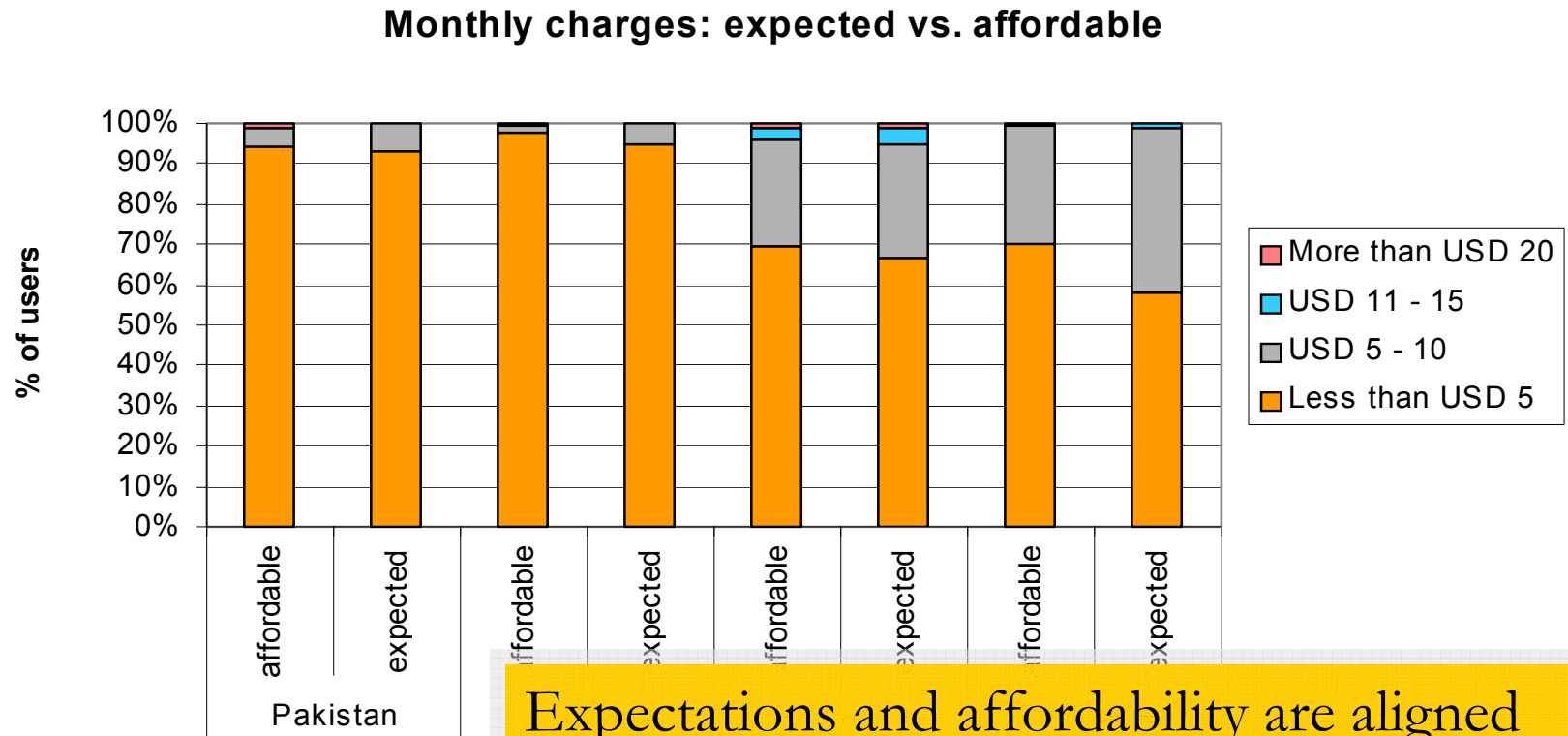
45

66



Usage costs*

- Most expect monthly charges to be below USD5

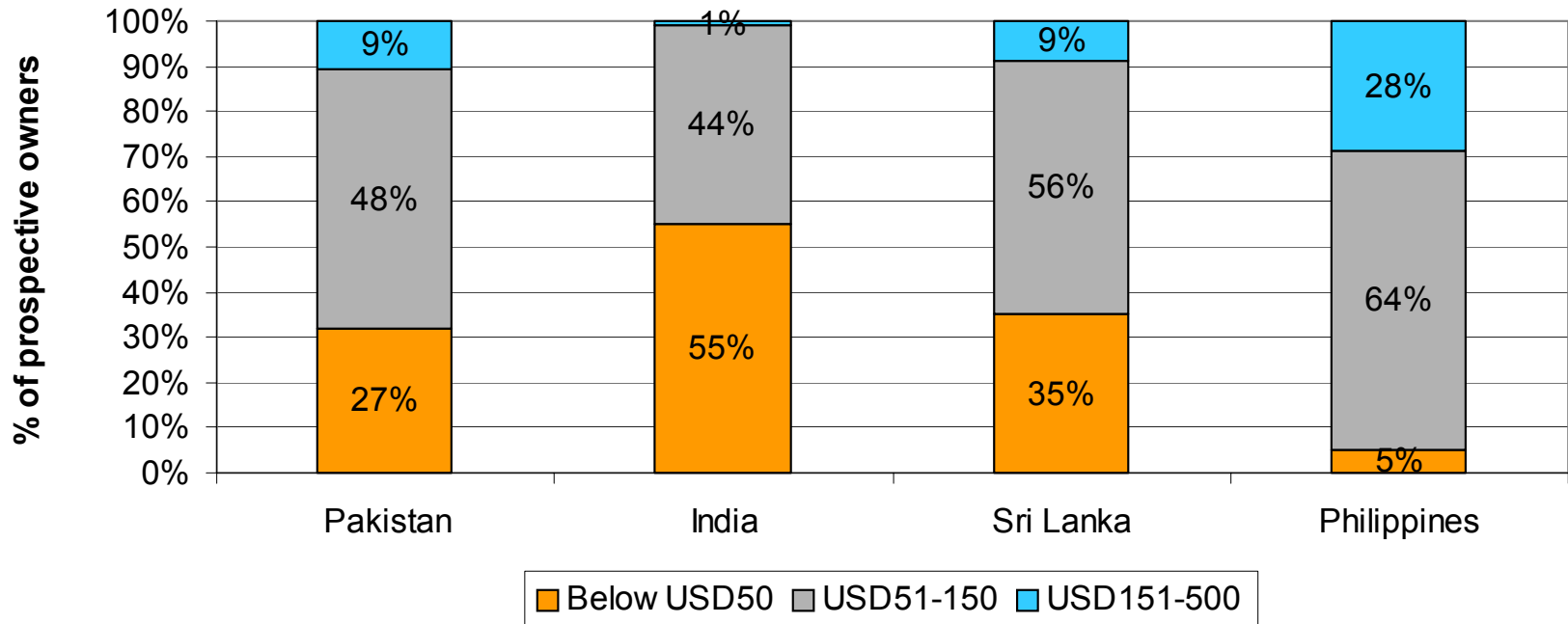


Expectations and affordability are aligned



Is a phone possible on USD2 a day?*

Income distribution of prospective owners



The addressable market goes below USD2 per day...

Usage patterns

owners + non-owners

100%

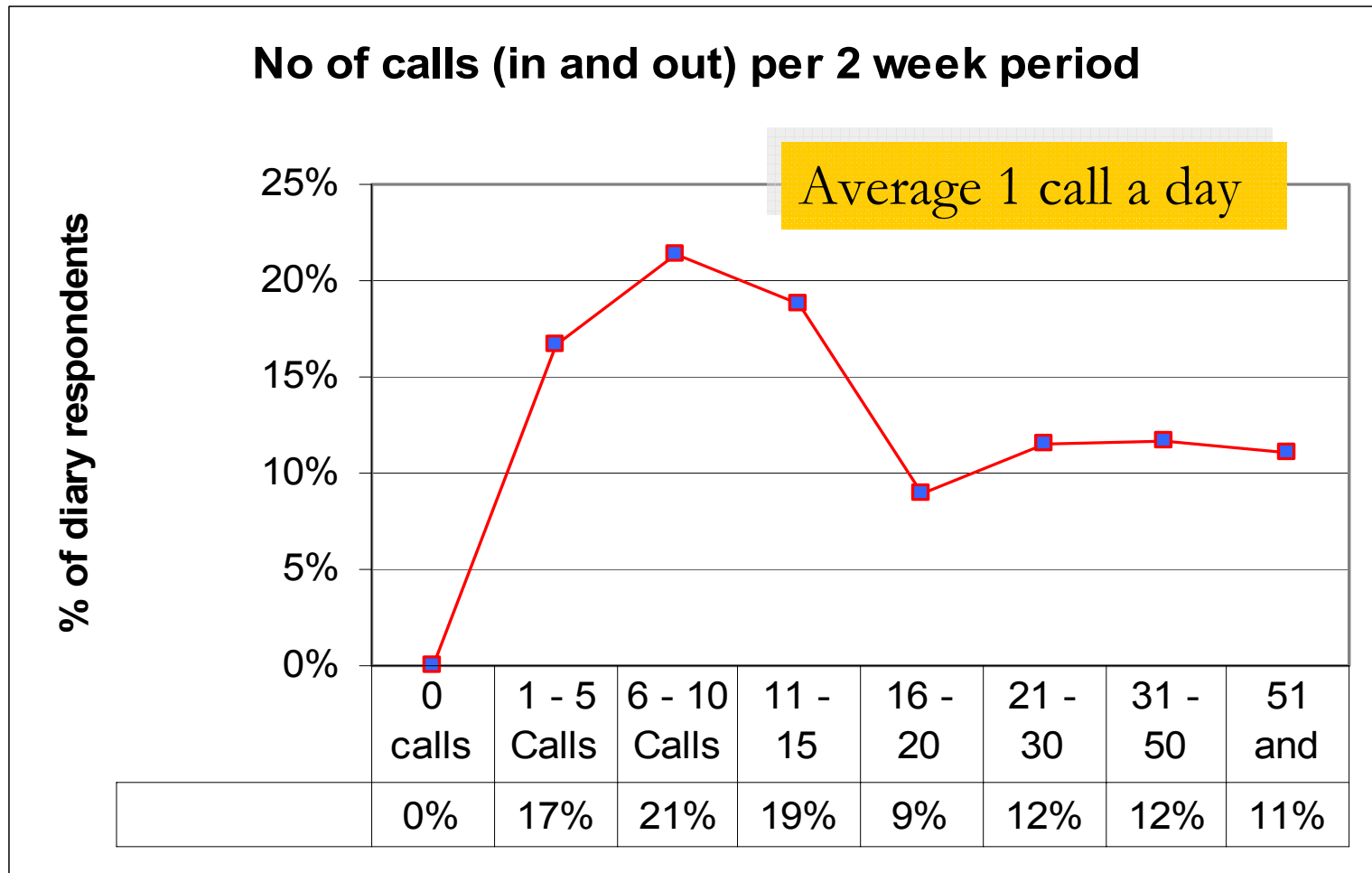


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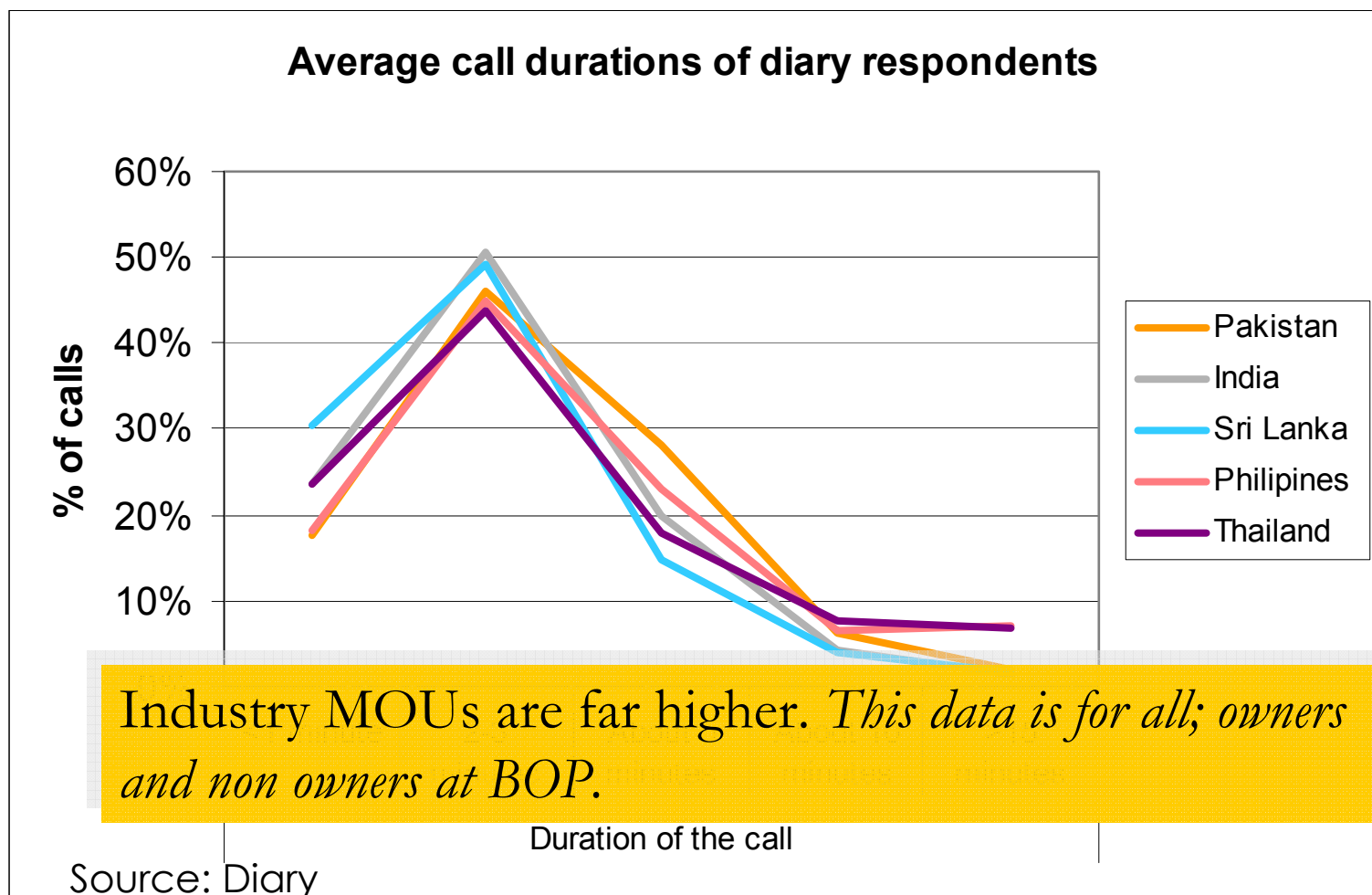
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BOP usage is low; *India example**



Source: Diary

No hanging on the phone...*



Internet? What Internet?

| | Pakistan | India | Sri Lanka | Philippines | Thailand |
|-----------------------|----------|-------|-----------|-------------|----------|
| Use the Internet | 0% | 0% | 1% | 9% | 10% |
| Not heard of Internet | 36% | 72% | 29% | 14% | 36% |



BOP in summary

- Almost everyone has access to a phone, but very low ownership
- Benefits of ownership (direct access) are known
 - Perceived as improving efficiency *and* income in India
- Next Billion: affordability is a key barrier
 - 150m at the BOP in IN, PK, LK, PH, TH in next 2 years
 - The addressable market goes below USD2/day month
 - Individual use is still very low; Internet far far away



To think about...

□ Telecom operators

- Leverage benefits of direct access
 - Security, friends & family
- Increase awareness on efficiency → economic gain
 - Convergence; collaborate on meaningful content
 - SMS based services; as a payment instrument vs. Bollywood movies
- Innovations to enable cheaper calls
 - e.g. any-amount prepaid balance top-up



To think about...

- Handset manufacturers
 - Affordable handsets with local language SMS capability
 - Ultra low-cost phones with “warranty”?
 - Installments?



To think about...

- Regulators
 - Competition
 - Universal service
 - Convergence; applicability



In sum

- "...if we stop thinking of the poor as a burden and start recognizing them as value conscious consumers, a whole new world of opportunity will open up"
 - C.K. Prahalad. The Fortune at the BOP.
- Number of successful examples...





Thank you.
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